

# INTRODUCTION TO ENERGY EFFICIENCY IN

8071 (g)

# MUSEUMS, GALLERIES, LIBRARIES & CHURCHES



**Energy Efficiency Office**  
DEPARTMENT OF THE ENVIRONMENT



# CONTENTS

SECTION	PAGE
1. INTRODUCTION	2
2. ENERGY MANAGEMENT	3
3. ACTION PLAN	6
4. MEASURES TO ACHIEVE ENERGY SAVINGS	7
5. TYPICAL ENERGY USE PATTERNS	13
6. COMPARING WITH ACCEPTED STANDARDS - PERFORMANCE INDICES	14
7. A CLOSER LOOK AT ENERGY CONSUMPTION	16
8. CASE STUDIES	18
9. ADVICE AND HELP	22
APPENDIX 1 - Development of Building Performance Indices (PI)	25
APPENDIX 2 - Energy Conversion Factors	28

## 1

## INTRODUCTION

**1.1 Who this guide is intended for**

This guide is aimed at curators, conservators and/or owners of museums, galleries and historic buildings, librarians and church treasurers and wardens who have managerial responsibility for their buildings. It will also be of interest to managers responsible for estates which include museums, art galleries, historic buildings and stately homes, libraries, and churches.

It is intended to introduce the steps that anyone responsible for energy needs to take in order to control and reduce energy consumption in buildings. It shows how to gain an understanding of energy use in libraries, museums, art galleries and churches and indicates the methods by which savings are likely to be made.

**1.2 Use of the guide**

This guide is one of a series for different types of building. A full list of titles is given in section 9.4; make sure that you have the guide most suited to your needs.

If you are unfamiliar with energy management, you should start with section 2, Energy Management, in order to get an overview of the subject.

- The subsequent sections concern creating and following an action plan (section 3) and implementing measures to achieve energy savings (section 4). Sections 5 to 7 describe methods for assessing energy use in your building.
- The case studies (section 8) give examples of buildings where energy saving measures have been successfully implemented.
- Section 9 lists further sources of help and information, including addresses for obtaining copies of the information referred to throughout the guide.

More experienced energy managers or consultants may use the action plan (section 3), or the suggested measures (section 4) as aide-memoires. They may also use the method for calculating performance indices described in section 6 and appendix 1.

A manager responsible for energy on a number of different sites may wish to distribute the guide to the person responsible for energy management at each site.

**1.3 Environmental benefits of energy efficiency**

Most of the energy used today originates from fossil fuels (gas, oil and coal). Burning fossil fuels emits pollutants, including gases that cause acid rain, and carbon dioxide. As carbon dioxide and other gases build up in the atmosphere, more of the sun's heat is trapped (the greenhouse effect). This could result in the earth becoming hotter (global warming), which may also increase the risk of storms, coastal flooding and drought. Using energy more efficiently is one of the most cost effective means of reducing emissions of carbon dioxide and also helps to conserve finite reserves of fossil fuels.

**1.4 Financial benefits of energy efficiency**

Energy is usually the largest controllable outgoing in running buildings, and can be responsible for half of total operating costs. Using simple and cost effective measures, fuel bills can often be reduced by about 20%. Further savings are possible in new construction and when buildings are refurbished or their services replaced.

Well designed and efficiently managed services not only result in energy savings, but also in an improved and more comfortable environment for staff and visitors. They can also help to preserve buildings and their historic contents more effectively.

Efficiently run buildings also require less manpower to maintain and to service complaints, providing savings additional to the reduced costs of energy.

**1.5 Acknowledgements**

This guide was prepared for the Energy Efficiency Office (EEO) by Target Energy Services Ltd. The EEO gratefully acknowledges the assistance given by the following organisations in providing information:

Bedfordshire County Council

Church of Scotland

St Mark's Church, Washwood Heath, Birmingham

Museums & Galleries Commission

William Bordass Associates

# ENERGY MANAGEMENT

## 2.1 Energy efficiency - a management issue

The aim of energy management is to ensure that energy use and energy costs are as low as possible while standards of comfort, service and conservation are maintained or improved. This requires somebody to be directly responsible for energy efficiency, even if this is only a part of their job:

- As a rule of thumb, organisations or sites with an energy bill over £1 million may justify the employment of a full time energy manager. Otherwise, energy management will normally be combined with other responsibilities.
- In larger organisations, energy efficiency should also be managed centrally.
- Each building should have someone responsible for energy management, preferably who also understands the environmental requirements of exhibits and buildings.
- Energy efficiency must be strongly supported at the highest levels with the authority and resources needed for initiatives to be effective.

Encourage your management board to sign up to the EEO's Making a

Corporate Commitment campaign if it has not already done so (see section 9.5).

The duties and functions of an energy manager are discussed here. Section 3 includes a suggested action plan which can be used to get things moving.

## 2.2 Actions and measures to save energy

One of your main activities should be to identify areas of energy waste and implement energy saving measures to reduce them. Some waste is simple to diagnose and to correct, for example lighting left on all night in unoccupied areas. Other waste may be more difficult to identify and take more expertise or resources to correct (see section 4).

## 2.3 Controlling energy use

To control energy consumption and costs, regular and reliable records of energy use should be maintained. Such records will help to identify changes in energy costs and consumption. This is commonly called monitoring and targeting or M&T. The simplest arrangement is a form which can be filled in regularly for each fuel, recording monthly energy use. Alternatively, systems can be based on a computer

spreadsheet, or commercially available systems can be purchased. Computer based systems are essential for effective monitoring of a large estate or site.

An M&T system should:

- Record energy consumption and any other factors that affect energy use (building usage, weather, conservation requirements, etc).
- Compare your energy use to previous years, to other buildings, or to yardsticks representing typical or target energy performance.
- Alert you to sudden changes in energy use patterns as soon as possible, so that any increase can be investigated and corrected if appropriate.
- Produce regular summary reports, especially if there are many sites, to confirm performance and show savings achieved overall.

If fuel bills are not available or some are missing, then duplicates can usually be obtained on request from the relevant fuel supply company. Meters should be checked every few months to ensure that billed readings are correct. In shared or multi-meter sites ensure you are being billed for your use; label your meters.

For further information see:

EEO Practical Energy Saving  
Guide For Smaller Businesses.

### Example recording of monthly electricity use

Period: JAN-DEC 92

Completed by: NJK

Date: 10.2.93

Meter Reading Date	kWh Used	Cost £
8.1.92	39,700	2756.29
5.2.92	38,700	2653.65
5.3.92	31,500	2200.35
9.4.92	25,000	1584.02

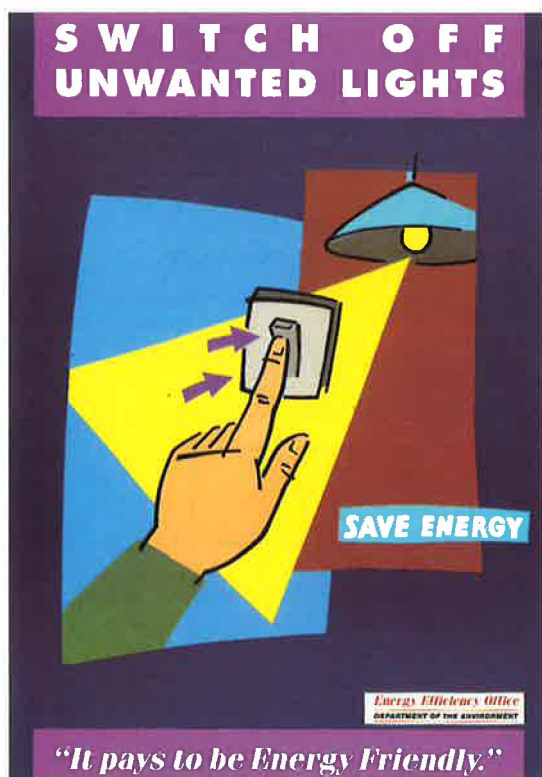
## 2.4 Getting on the right tariffs

Making sure that fossil fuels and electricity are purchased at the cheapest rates is increasingly important. Considerable cost savings are sometimes possible by changing to more suitable tariffs for electricity, or by making alternative supply arrangements.

Tariff savings usually incur little or no initial cost and may be used to help finance measures to reduce energy costs further. Reviewing tariffs should therefore be one of your first actions:

- Seek alternative electricity tariffs from your existing supplier.
- Consider using other electricity suppliers in the contract market when the supply is for more than 100 kW (representing a bill of around £30,000 a year).
- Consider a different supplier for oil, or for gas supplies over 70,000 kWh a year (representing a bill of around £1,000 a year).

Energy  
Efficiency  
Poster



- For large sites with complicated tariffs and load patterns, it may be worth employing a tariff consultant, although be aware of consultants' costs (contact the Energy Systems Trade Association (ESTA) or the Major Energy Users' Council, see section 9.9).

For further information see:

Fuel Efficiency Booklet 9 -  
Economic use of electricity in  
buildings.

## 2.5 Motivating staff

The greatest possible savings can only be achieved with the cooperation of staff. Foster their support and give them every chance to participate in energy saving initiatives. Feed back information to staff on the results of these initiatives.

Activities could include:

- Providing information about why energy conservation is important, describing practical and environmental benefits
- Setting up an incentive scheme
- Stressing that most energy is used by all occupants - for lighting, equipment and for maintaining comfortable conditions
- Encouraging staff to switch off lighting. Staff should be prevented from adjusting heating and air conditioning controls where environmental conditions are crucial for the preservation of exhibits, unless they have been properly trained
- Relating energy use at work to energy use at home.

You should monitor the savings achieved and publicise them to help motivate staff and senior management. Obtaining capital investment for future energy efficiency measures may depend on demonstrating the cost effectiveness and the environmental benefits of measures that have already been completed.

For further information see:

EEO Good Practice Guide 84 -  
Managing and motivating staff to  
save energy.

## 2.6 Energy management in larger organisations

In larger organisations with estates of buildings, an energy manager may be responsible for many separate locations. He or she will have a different role from a site energy manager which is not addressed in detail here.

For further information see:

EEO General Information Report  
12 - Organisational aspects of  
energy management

EEO General Information Report  
13 - Reviewing energy  
management

Making a Corporate Commitment  
- various guides.

## 2.7 Responsibilities in larger buildings

In larger buildings or sites, a number of groups should be involved in energy management:

- Senior management
- Local or departmental management
- Facilities management
- Conservation/curatorial staff
- Plant operators
- Security staff
- Landlord's representatives (if appropriate)
- Maintenance contractors.

You should have regular contact with all of the above and with the individual building occupants. Facilities managers often make good energy managers because they already have close contact with staff. Find out about procedures which affect visitors' and occupants' comfort and the conservation needs of contents, including:

- How plant and equipment controls are set and who is responsible for their adjustment
- How comments from occupants are acted on - especially those reflecting dissatisfaction
- How comments on the requirements of contents are acted upon.

## 2.8 Shared buildings

Where you are sharing facilities with other organisations, energy management can be complicated by conflicting interests:

- Comfort needs of occupants and conservation needs of contents
- Savings in the use of shared facilities from the efforts of one occupier will be divided amongst all the tenants, which may well reduce the incentive to save
- The landlord's view may be that tenants complain at any reduction in plant operation so it is not worth the trouble.

Here you need to ensure that everybody realises they have something to gain from effective energy management.

## 2.9 New and refurbished property

Energy efficiency measures are most cost effective when installed in new or refurbished buildings, or while replacing equipment which is at the end of its normal life. New items of equipment which are required anyway should be as efficient as possible. Additional items to improve energy efficiency can be installed most cheaply during other building work. These special opportunities to incorporate energy efficient design are relatively rare and should not be missed.

You should be involved in decisions about new or refurbished property and should not just be brought in to correct high energy use following decisions made by others. Your knowledge of how the building is used should be drawn on when specifying appropriate levels of services and controls.

When moving or refurbishing premises, take the opportunity to select or specify:

- Energy targets
- The type of accommodation or servicing - for example the inclusion of full or partial air conditioning may greatly increase overall energy costs
- Systems which are suitably simple and within the capabilities of the occupants to manage
- High efficiency of major plant and equipment such as boilers or main lighting systems
- Good levels of insulation
- Measures to reduce air infiltration (to help maintain stable humidity levels and reduce airborne pollutants)
- Appropriate controls for the anticipated pattern of use
- Suitable metering and monitoring facilities
- Information, advice and training for staff in the use of new systems.

For further information see:

EEO Good Practice Guide 71 -  
Selecting air conditioning systems.

## 2.10 Getting help

Sources of further information are described and listed in section 9.

To obtain further information about possible energy saving measures (see section 4), contact relevant manufacturers, installers or service providers who will advise you of the features of their products. Make sure that these features are relevant and appropriate to your requirements. Gas and electricity suppliers can also offer advice.

If time is not available or if discussions with a selection of competing suppliers do not provide a consistent picture, it may be worth



***Refurbishment offers a rare opportunity to incorporate many energy efficiency measures.***

hiring a professional consultant to provide advice or to conduct an energy survey. For organisations with less than 500 employees the EEO's Energy Management Assistance Scheme (EMAS) may offer financial help towards energy consultants' fees (see section 9.5).

If the availability of finance and management time is a problem for opportunities requiring substantial investment, contract energy management (CEM) organisations may provide a solution - they offer a comprehensive service including finance and management responsibility. ESTA can provide a list of companies (see section 9.9).

For further information see:

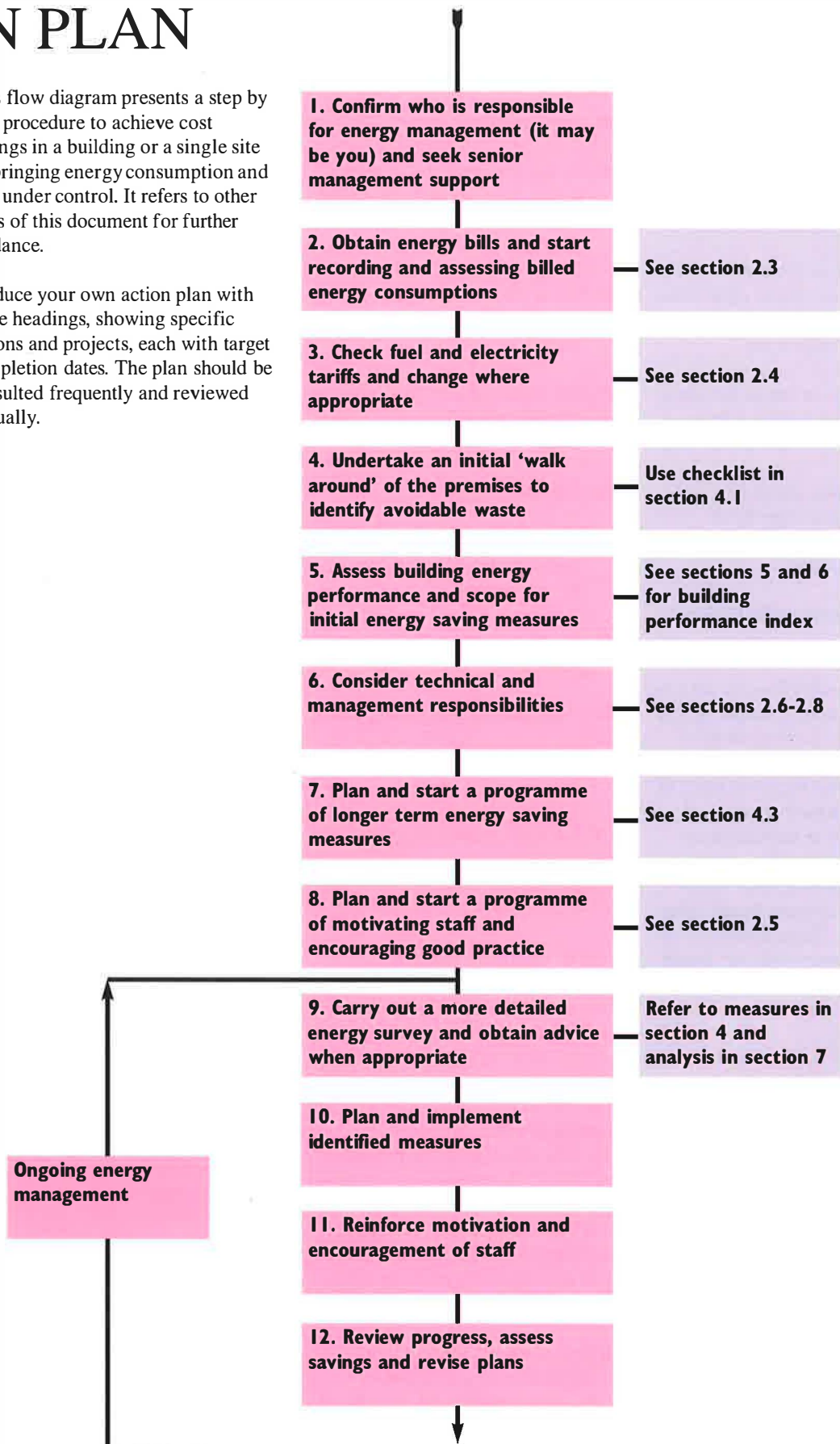
Choosing an Energy Efficiency Consultant (EEO).

## 3

## ACTION PLAN

This flow diagram presents a step by step procedure to achieve cost savings in a building or a single site by bringing energy consumption and cost under control. It refers to other parts of this document for further guidance.

Produce your own action plan with these headings, showing specific actions and projects, each with target completion dates. The plan should be consulted frequently and reviewed annually.



# MEASURES TO ACHIEVE ENERGY SAVINGS

## 4.1 Initial measures

In most buildings it is possible to make some savings by using the existing building and equipment as efficiently as possible. No financial investment is needed; instead, a check on how the building is being used may reveal areas where equipment can be turned off when it is not needed, or where the level of service can be reduced without affecting the comfort of visitors and staff.

Some opportunities may be easy to identify and implement, such as altering thermostats or timeclocks. Others, such as turning lights off when rooms are not being used, may require the cooperation of staff. Motivating staff to help is therefore important, although a long term task. The list below indicates the type of items to check in an initial assessment of 'good housekeeping' opportunities. An exercise to review energy purchasing tariffs (see section 2.4) should be carried out at the same time.

### Checklist of Initial Energy Saving Measures

#### Space and water heating

- Consider fuel switching (if your boiler can operate using more than one fuel).
- Check that time switches are set to the minimum period and ensure that room thermostats and radiator controls are on minimum settings required for comfort or environmental control.
- Ensure that only occupied areas are heated, and that heating is off or reduced in non-working hours, except where exhibits or buildings require special environmental conditions. Frost protection should be maintained.
- If you have a building energy management system (BEMS), check that it is operating correctly and ensure that operators are trained to use it effectively.
- Reduce temperature of stored domestic hot water by turning down the thermostat to a minimum of 60°C, but no lower because of the risk of Legionella.
- Make sure that pumps are running only when required.

#### Lighting

- Ensure that someone is responsible for switching off lights when areas are not in use. Lighting adversely affects exhibits so switching off for energy efficiency is also a good conservation measure (it is cost effective to turn lights off if a space is unoccupied for more than three minutes).

- Make the best use of daylight by keeping windows and roof lights clean and by using working areas near windows where possible; encourage staff to turn off lights when daylight is good. In museums and galleries the best use of daylight should be compatible with good conservation practice.
- Investigate existing lighting controls to see if the hours of use of artificial lighting can be reduced.
- Install local display lighting where this means that background artificial lighting levels or hours of use can be reduced.
- Avoid excessive lighting levels and hours of use in corridors. Where fluorescent lighting is used, it may be possible to reduce the number of tubes in luminaires.
- Keep light levels as low as possible in display areas.

#### Ventilation

- Ensure the main ventilation plant and toilet extractor fans are switched off outside occupancy hours.
- Check that windows are not being opened to avoid overheating during winter.
- Ensure kitchen fans are switched off when no cooking is taking place.

#### Air conditioning

- Subject to conservation requirements, set room controls for cooling to 24°C or higher

- lower settings require more cooling energy and may be 'fighting' the heating.

- Where the design permits, ensure heating and cooling are not on at the same time in the same part of the building (the advice of a consultant or on site services engineer may be needed).
- Make sure that refrigeration plant such as chilled water systems do not run unnecessarily.
- Ensure that fans and pumps do not run when not required.
- Avoid excessive humidification or dehumidification for delicate exhibits.

#### Equipment

- Encourage staff to turn off equipment when it is not needed, except in areas that house collections.

#### Controls

- Ensure all controls are labelled to indicate their function and, if appropriate, their new reduced settings.
- Establish responsibilities for control setting, review and adjustment.

#### Building fabric

- Ensure all insulation is in a state of good repair.

## 4.2 Maintenance

Regular maintenance is a prerequisite to controlling energy costs and is also essential for maintaining healthy conditions for occupants and environmental stability for contents. A maintenance programme should include:

- Replace filters at the manufacturer's recommended intervals and keep heat exchanger surfaces, grilles and vents clean in order to allow unobstructed flow of air
- Check plant operation and controls regularly
- Ensure that all motorised valves and dampers fully open and close without sticking
- Check that thermostats and humidistats are accurate
- Check calibration of controls
- Service the boiler plant and check combustion efficiency regularly
- Look for water leaks and carry out repairs where necessary
- Clean windows to maximise daylighting
- Replace 38mm diameter fluorescent tubes in switch start fittings with 26mm diameter high efficiency triphosphor tubes as the former expire (see diagram on page 10)
- Clean lamps and luminaires regularly and replace at the manufacturer's recommended intervals.

## 4.3 Longer term measures

There will almost certainly be items of equipment or insulation which could be replaced with more efficient alternatives. The main areas for savings, starting with the most cost effective, are:

- Control systems
- Lighting and office equipment
- Heating and air conditioning plant
- Building fabric.

Care is required in deciding which measures to implement and the most effective way of carrying them through. In the first instance, measures should be undertaken which have as many of the following features as possible:

- Worthwhile energy and cost savings
- No or low capital cost
- Short period to repay initial cost
- Little technical knowledge required
- Little or no extra maintenance
- Little or no disruption to normal operations.

Many measures are common to libraries, museums, art galleries and churches. Specific consideration is given to museums and art galleries in section 4.4 and to churches in section 4.5.

Further information is given in references listed in section 9 - note particularly:

EEO Fuel Efficiency Booklets:

- 1 Energy audits for buildings
- 8 The economic thickness of insulation for hot pipes
- 10 Controls
- 12 Lighting

EEO Good Practice Guides:

- 35 Energy efficient options for refurbished offices
- 46 Heating and hot water systems in offices

Energy Efficient Lighting in Buildings. A THERMIE Maxibrochure.

needed, advice should be sought from those who use these methods. If energy-saving initiatives are taken during refurbishment or when moving, capital cost is often substantially reduced and interference with normal working practices is kept to a minimum.

For measures included during replacement or refurbishment, the initial cost (for calculating the payback period) is only the over-cost: for example, the extra cost of a high efficiency 'condensing' boiler compared with a conventional boiler. This reduces payback periods and increases cost-effectiveness.

In some cases, energy efficiency measures can reduce overall capital costs, such as providing natural ventilation rather than air conditioning.

Where shortage of funds and/or lack of expertise is holding up promising measures, it may be worth considering contract energy management as described in section 2.10.

Measures can be split into those which require limited attention such as insulation, and those which require management time to ensure that they continue to be effective, such as building energy management systems. For the latter, manageability is as important as the potential for energy savings, and should be a prime consideration in the design.

## Assessing costs of measures

The cost effectiveness of an energy efficiency investment can be expressed as the initial cost divided by the monthly or annual cost savings - the simple payback period.

More sophisticated appraisal techniques for comparing different investments, such as 'discounted cash flow' methods, are sometimes used in larger organisations and for major investments. If these are

## LIGHTING

Lighting is usually one the largest energy costs in a building, and good savings can be achieved by ensuring that lighting equipment and its controls and management are of a high standard.

The energy used for lighting depends upon the energy consumption of the lamps and the hours of use. The most efficient systems are well designed, and have efficient lamps and fittings which provide the required level of illuminance (without over-lighting). They have controls which enable the lights to be switched off when they are not required, whether because a space is not being used or because there is sufficient daylight.

Some types of lamps, in order of increasing efficiency, are:

- 'Domestic' tungsten bulbs - very inefficient; should usually be replaced
- Tungsten spotlights - used for display lighting; even the most efficient lamps are much less efficient than fluorescent lamps
- Compact fluorescent lamps - efficient



replacements for tungsten bulbs, although not as efficient as modern tubular fluorescent lamps

- Fluorescent tubes - used in most office areas
- Metal halide and sodium discharge lamps - these vary in efficiency depending on type (most are more efficient than fluorescent tubes). Sometimes used in uplighters; well suited to lighting large areas such as car parks or the outside of historic churches.

Tungsten bulbs typically have a life of about 1,000 hours, while fluorescent and discharge lamps typically last for 8,000 hours or more. Removing tungsten bulbs therefore gives substantial savings in

maintenance costs in addition to any energy savings. In addition, low energy lamps direct less heat at the illuminated objects, which is beneficial to conservation.

Typical levels of energy consumption of different types of lamp, expressed as a percentage relative to tungsten lamps, are given in figure 4.1.

These figures give an indication of the typical savings which may be made by replacing lamps with more efficient alternatives. For example, replacing an old inefficient tubular fluorescent system (1) with a modern efficient system (3) would reduce energy consumption by a factor of 13/18, a reduction of about 30%.

As well as lamps, light fittings (luminaires) contain a number of other elements, including:

- Diffusers or louvres - these are designed to give a good distribution of light without glare. Luminaires with prismatic and especially opal diffusers are less efficient than those with reflectors.
- Control gear - fluorescent and other discharge lamps need control gear to strike up and maintain light output. Old fluorescent luminaires have chokes and starters; modern electronic controls (ballasts) are more efficient.

When altering a lighting system in museums and galleries to improve energy efficiency, be mindful of the importance of colour rendering and colour temperature for viewing items

**Luminaires, left to right: recessed mirrored reflector with louvres, batten fittings, opal, and prismatic diffusers.**

*Photographs supplied by Philips and Fitzgerald.*

**Figure 4.1 Typical relative energy consumption**

lamp type	typical energy consumption relative to tungsten bulbs for similar levels of lighting (%)
tungsten filament bulb	100
tungsten halogen spotlight	70
compact fluorescent with electronic ballast	18
metal halide (MBI)	15
high pressure sodium	11
<b>Fluorescent tubes:</b>	
(1) choke & starter control gear with 38mm diameter tubes	18
(2) as 1), but 26mm diameter high efficiency triphosphor tubes	16.5
(3) as 2), but with electronic ballast	13



**Compact fluorescent lamps**

on display. Lighting can also damage exhibits and this needs to be borne in mind when designing or replacing lighting systems.

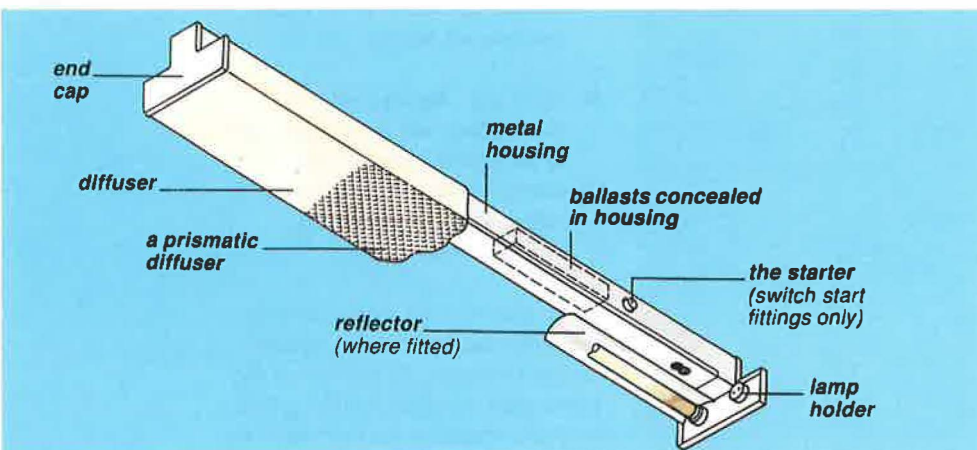
In libraries be aware of the interaction of shelving and lighting layouts. If either of these are altered, lighting levels may be reduced.

Lighting controls should be used to ensure that, as far as possible, lights are off when they are not needed.

Lighting controls include:

- Manual control - it should be possible to control all lights manually.
- Time controls - allow any group of lights to be switched on or off automatically at set times of the day.
- Presence detectors - automatically switch lights on when somebody enters a space, and off again after the space is vacated.
- Daylight detectors - allow groups of lights to be switched off or on according to the level of daylight.

**The parts of a fluorescent light fitting**



An effective control system will reduce energy use and is good conservation practice.

## LIGHTING MEASURES

- Replace tungsten lamps with compact fluorescent lamps or, better, with tubular fluorescent lamps.
- Replace tungsten spotlights with low voltage tungsten halogen lamps.
- Replace existing control gear in fluorescent fittings with electronic, high frequency ballasts.
- Replace diffusers in tubular fluorescent fittings with reflectors and reduce the number of tubes if possible.
- If light fittings are over 15 years old, replace with new efficient fittings and consider installing new lighting controls.
- Use metal halide or sodium discharge lamps for outside areas such as car parks.
- Improve lighting controls, including:
  - local manual switching for all lights
  - time controls for areas with regular patterns of use
  - time controls or daylight detection controls for external lighting
  - presence detection controls for areas which are infrequently used, such as stores.

## HEATING SYSTEM

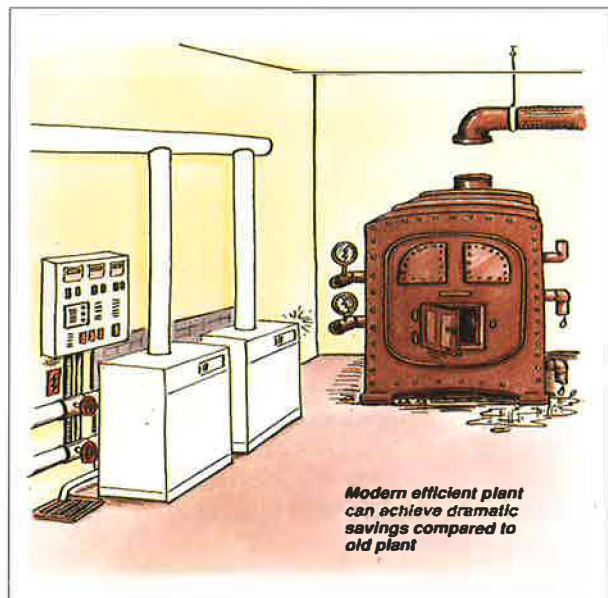
The cost of providing heat for space heating or hot water depends on the cost of the fuel used, the efficiency of conversion of fuel to heat, and the distribution losses in supplying the heat when and where it is needed.

Fossil fuels such as gas, oil or coal are usually burnt in a boiler and the heat is transferred to a heating system. Alternatively, it is sometimes more efficient to use local and radiant heaters, especially in churches; see section 4.5. Boilers have varying seasonal efficiencies - old boilers may convert less than 50% of the energy content of the fuel into heat in the heating system, while the most efficient gas condensing boilers may achieve seasonal efficiencies of over 90%. Condensing boilers can be used with most existing heating systems and ought to be considered whenever boilers are replaced.

Heat is lost from the heating system through pipework, valves and hot water storage tanks. All parts of the system should be well insulated and domestic and hot water pipe runs should be short. Heat should only be supplied to a space or to produce hot water where and when it is needed. Where possible, large boilers should not be operated to meet small loads, as the efficiency will be very low.

**Effective heating controls are essential. Types of control include:**

- Simple time control: a time switch that turns heating on and off at a fixed time each day - seven day time switches allow for variable occupancy during the week
- Optimum start control: switches the heating on so that the building reaches the desired temperature just in time for occupation
- Weather compensation: varies the heating according to the outside temperature
- Room thermostat: keeps the temperature in a room to a required level



- Thermostatic radiator valves (TRVs): regulate the flow of hot water through the radiators in a room in order to maintain a local temperature
- Boiler sequence control: enables only the number of boilers required to meet the system demand.

The 1990 Building Regulations specify that new non-domestic buildings should have time and temperature controls, and that large buildings should also have optimum start and boiler sequence control.

Not all controls are suitable for every part of buildings housing museums and galleries. The control needs of areas housing collections should be recognised.

## HEATING MEASURES

- Fit TRVs in rooms which are prone to over-heating, due to solar gain, for example.
- Upgrade heating controls to include a seven day programmable timer, optimum start control and weather compensation as a minimum.
- Where small volumes of domestic hot water are required a long way from the main heating plant, consider installing local instantaneous water heaters.
- Install spray taps where possible.

- Insulate hot water tanks and boilers, and all pipework, valves and flanges which do not provide useful heat to occupied spaces.

- Replace an old boiler installation with one that provides a minimum seasonal efficiency of at least 80%, preferably including at least one condensing boiler. Specify multiple boilers with a sequence controller rather than one large boiler in installations over 100kW, with the most efficient boiler leading the firing sequence.

- Ensure that boilers can only run when there is a heat demand. Unnecessary firing is known as "dry-cycling" and is often remedied by correctly wiring the boiler thermostat into the control system. In multi-boiler installations, wide band thermostats often overcome dry-cycling.

- Install a heater other than the main boiler to produce domestic hot water, and turn off the main boiler during the summer.

- Separate the heating system into zones so that areas of the building with different heating requirements can be controlled separately.

- Consider providing thermostatic control of heating to maintain stable environmental conditions for exhibits.

## MECHANICAL VENTILATION AND AIR CONDITIONING

Mechanical ventilation provides air which is filtered and heated. Air conditioning additionally provides cooling and humidity control.

Pumps and fans consume a considerable amount of energy; in air conditioned buildings they typically consume at least half, and often more, of the total energy used for air conditioning.

Cooling is usually provided by an electrically driven refrigeration plant. Cooling systems should be controlled and insulated in the same way as heating systems. The savings will be proportionally higher as cooling is considerably more expensive to produce than heat.

## MECHANICAL VENTILATION AND AIR CONDITIONING MEASURES

- Install variable speed controls on fans and pumps; these allow motor speeds to be controlled according to the demand instead of running at full power continuously.
- Ensure that controls are set or improved to avoid both heating and cooling air at the same time.
- Ensure that air conditioning systems make use of outside air for 'free cooling' wherever possible, but be careful where humidity control is required.
- When heating or mechanical cooling is required, ensure that the proportion of air recirculated within the building is as high as possible within the requirements for minimum fresh air rates and conservation.
- Provide humidification and heating alone to maintain stable humidity levels to avoid the need for air conditioning.
- Explore the opportunities for heat recovery from any source of warm exhaust air but bear in mind the increase in pump and fan power that will be required.

## BUILDING FABRIC

Simple roof insulation and draught proofing are usually cost effective at any time, but most other building fabric measures are most cost effective when they form part of general maintenance or refurbishment.

Caution: Insulation measures should be checked for condensation and water penetration risks. Double glazing may reduce air infiltration rates to a level where additional ventilation becomes necessary.

### BUILDING FABRIC MEASURES

- Insulate roof voids.
- Draught proof around windows and doors.
- Fit secondary glazing.
- Install cavity wall insulation or internal or external insulation.
- Reduce excessive glazing areas by replacing the glass with insulated wall panels.
- If windows are being replaced, fit multiple glazing, preferably with low emissivity glass which reduces heat loss in winter.

These measures will also promote environmental stability.

### Building Energy Management Systems (BEMS)

BEMS are computer-based systems which automatically monitor and control a range of building services such as heating, air conditioning, ventilation and sometimes lighting. They may also provide data on energy performance to enable energy savings to be targeted. They are most cost-effective in large buildings with complex building services.

Caution: A BEMS should be considered as an aid to management and not a substitute for it, and it is important that someone manages it to ensure that it operates effectively.

## 4.4 Museums and Art Galleries

Exhibits often require a stable temperature and humidity environment with low levels of illuminance. This is often at variance with requirements for public and staff viewing and access. Air conditioning may be required to maintain this stable environment. However, if the entire building is air conditioned it will lead to high energy costs.

- If possible the exhibits which require special conditions should be in enclosures with close controls. The rest of the building can then be serviced as normal.
- Where air conditioning of viewing areas is necessary, try to avoid conditioning the whole building: separate the staff areas and other public areas which require less exacting environmental control.

The Museums & Galleries Commission provides the following advice in its publication *Managing your Museum Environment*:

- Environmental change brings stress to objects: avoid it.
- Do not alter humidity and temperature if you have not first measured them.
- Keep a record of visitor numbers. People can have a marked effect on humidity and temperature levels.
- Visitors require good lighting but light damages objects. Measure light levels and control them.
- Provide an environment which gives safety for collections, comfort and enjoyment for visitors.

In order to account for the needs of conservation of the collection and energy efficiency, consider a conservation audit which encompasses the collection (both on display and in storage), the indoor environment, the building and its services.

## 4.5 Churches

Energy efficiency procedures, such as ensuring lights are turned off after use and that heating is only on when needed, are vital in churches where use can be extremely intermittent.

The most efficient heating systems are those which provide comfortable conditions quickly after they are turned on. Not only is the heating period then shorter but the amount of planning required for use of the church is less. Responsive heating systems which may be considered include the following:

- Radiant tube gas and electric heating can provide heat to the congregation rather than to the air and fabric. Gas heating is cheaper, but if direct fired gas heaters are chosen, care is needed to ensure that condensation problems are not caused.
- Pew electric radiant tube heaters can be used either on their own or to supplement high level radiant heating.

However, in historic churches in particular, intermittent heating can damage the building fabric and contents, and gentler operation is desirable.

For further information see:

**Make the Most of It!** and sequels  
**Heating Your Church**  
**Heat and Light - A Practical Guide to Energy Conservation in Churches.**

# TYPICAL ENERGY USE PATTERNS

## 5.1 Why analyse building energy use?

Assessing the energy performance of a building allows you to:

1. Compare performance with standards to suggest the potential for energy saving in the building.
2. Compare with other buildings in an estate or group of buildings to help identify which should be investigated first.
3. Compare with performance in previous years to monitor progress and to assess the effect of any changes or energy saving measures.
4. Consider the energy use in more depth to help understand where energy is used and wasted, and hence where savings are most likely to be made.

A general understanding of what electricity and fuels are used for in different types of building helps to concentrate attention on priority areas, especially where the use of one of the fuels is particularly high.

## 5.2 Types of building and their energy use patterns

Typical energy costs of the buildings are given in figure 5.1. Note that the consumption and cost of energy for different purposes in any one building may be significantly different from the typical figures given here.

In all categories the type of building and usage of energy vary widely. The buildings shown are fairly heavily used - very lightly used buildings have variable energy use

which should be extremely low with good controls and management.

In a church, the energy is used almost entirely for heating (usually fossil fuel) and lighting (electricity). The typical costs shown in figure 5.1 are for churches that are used on Sundays with limited use during the week.

The library is used throughout the working week and has limited special storage requirements.

The museum and gallery costs are for a building with about half of the floor area mechanically ventilated or air conditioned, with some humidity control. Where there is no such requirement or if usage is light or the temperature can be held low, the energy use and costs can be reduced by one half or more.

The fossil fuel costs are normally for space heating and a small amount of hot water heating.

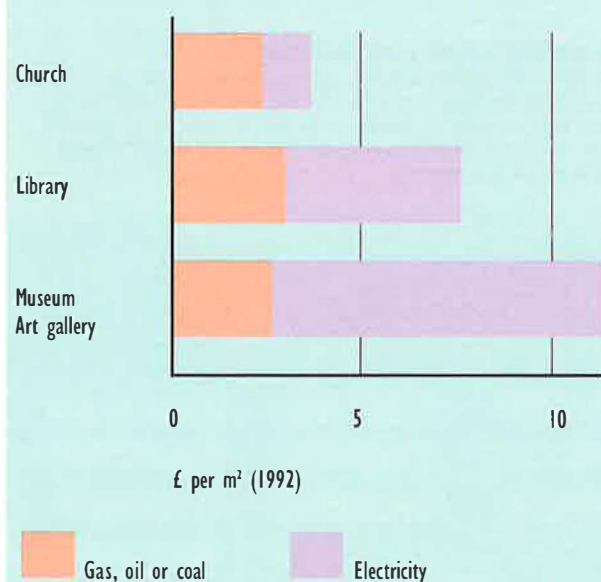
The largest electrical energy use is generally for lighting, except for buildings with partial or full air conditioning where the fans and cooling systems will be a significant and maybe the largest electrical cost. Where a museum or gallery is air conditioned, this service will often operate 24 hours per day to provide a stable environment for exhibits.

Catering energy requirements will also add to the energy use.

For further information see:

EEO Energy Consumption Guide 19  
- Energy efficiency in offices  
EEO An introduction to energy efficiency in offices

**Figure 5.1 Typical annual energy costs**



# 6

# COMPARING WITH ACCEPTED STANDARDS - PERFORMANCE INDICES

### 6.1 Why use performance indices?

Performance indices give a measure of the energy use of a building which can be compared with the yardsticks. They can indicate the potential for improvements and can be used to show progress over time. They can also allow comparisons to be made between buildings in a group or estate.

### 6.2 Calculating the performance indices of a building and comparing to yardsticks

Two separate indices are calculated for the building, one for electricity and the other for fossil fuels. The separate indices should not be added together, because of the different cost and environmental impact of fossil fuels and electricity.

The performance indices are obtained by dividing the annual building energy use by the floor area. Yardstick values for the different building types are given in figure 6.2, with electricity consumption and fossil fuel energy consumption shown separately.

The procedure is:

1. Enter the annual energy use for each fuel into column 1 of figure 6.1.
2. Multiply each fuel by the conversion factor in column 2 to get common units of energy (kWh is used for electricity and now for gas - conversion units are given in Appendix 2).

3. Enter the treated floor area of the building in column 4.
4. Divide the energy use of each fuel by the floor area to get energy use per unit area (kWh/m<sup>2</sup>) in column 5.
5. Add the fossil fuel figures together to get a fossil fuel index - the electricity figure can be used directly.
6. Compare the indices with yardsticks for the building type in figure 6.2 to give an energy performance assessment.

Note: this does not take account of the effect of weather on heating energy use (see section 6.4).

### Floor area information.

The measure of floor area used to standardise energy consumption is treated area, defined as follows in relation to the more commonly available gross and net floor areas:

Gross	Total building area measured inside external walls. These figures are often used by architects and quantity surveyors.
Net	Gross area less common areas and ancillary spaces. As used for Property Agents' lettable floor area.
Treated	Gross area less plant rooms and other areas not heated (e.g. stores, covered car parks and roof spaces).

The best available information on floor area should be entered as either ft<sup>2</sup> or preferably m<sup>2</sup> in the form below - the estimates of treated floor area can be obtained using typical ratios as shown in the form. If more than one estimate of treated area is then available, the most reliable should be used.

	ft <sup>2</sup> ÷ 10.76 = m <sup>2</sup>			Treated floor area
Gross floor area	<input type="text"/>	x 0.90	=	<input type="text"/> m <sup>2</sup>
Treated floor area	<input type="text"/>	x 1.00	=	<input type="text"/> m <sup>2</sup>
Net floor area	<input type="text"/>	x 1.25	=	<input type="text"/> m <sup>2</sup>

### Annual energy consumption of your building.

This is most conveniently obtained from past bills but take care that the figures collected represent a full year and are not "estimated" by the utility. It may be helpful to look at more than one year's bills providing that there have been no significant changes to the building or its use in that time. The numbers you require are the energy units consumed, not the money value. Include all fuels: solid fuel, bottled fuel, natural gas, oil and electricity.

Figure 6.1 Energy Performance Index Calculation

	Column 1 Annual Billed Units		Column 2 kWh* Conversion	Column 3 Annual kWh	Column 4 Treated floor area (m <sup>2</sup> ) divide by	Column 5 Annual kWh/m <sup>2</sup>
Gas	<input type="text"/>	kWh	x 1.0	<input type="text"/>	<input type="text"/>	<input type="text"/>
Oil type	<input type="text"/>	litres	x <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Other Fossil fuel	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
Total of fossil fuel						<input type="text"/>
Electricity	<input type="text"/>	kWh	x 1.0	<input type="text"/>	<input type="text"/>	<input type="text"/>

Note \* for kWh conversion factors see Appendix 2

The museums and art galleries yardsticks in figure 6.2 are for buildings that are air conditioned. Museums and galleries which do not have air conditioning should be compared to the libraries yardsticks. Yardsticks are not available for museums and galleries which are open only one or two days per week or open only at certain times of the year. The yardsticks for churches are for those with Sunday services and limited use during the week.

There may be exceptional reasons to explain a low or high consumption. For example, a building may have a low consumption because it is half empty, or a high consumption because it has a large restaurant which has not been properly allowed for.

Even a building with a low consumption may have opportunities for cost-effective improvement.

The indices show which fuel requires the most attention. The description of typical energy use patterns in section 5 may help to ascertain which use of energy is most likely to offer

potential for savings. Section 4 then shows possible energy saving measures for each energy use. The next step is to select and progress suitable measures.

### 6.3 Overall yardsticks

Overall yardsticks based on carbon dioxide (CO<sub>2</sub>) emissions or the cost of energy per m<sup>2</sup> of floor area can be used to provide a single performance index. These can be used to prepare league tables which compare groups of buildings or to assess buildings which have fuel supply arrangements which do not fit into the yardstick categories. This may occur, for example, in buildings with electric heating.

Appendix 1 shows how to apply simple factors for CO<sub>2</sub> emissions or energy cost for each fuel type to calculate an overall performance index.

### 6.4 Refining the performance indices

If there is more information available, you may wish to assess your performance indices further in a number of ways as described in Appendix 1.

- If your building has unusual occupancy, or experiences unusual weather or exposure you may want to know their likely effect.
- You can compare your building or site performance with the 'Normalised Performance Indicator' used in previous editions of these guides.
- You may wish to take account of the effect of weather when comparing buildings in different parts of the country.

**Figure 6.2 Energy Consumption Yardsticks**

#### Performance Assessment

	Low consumption Less than	Medium consumption Between	High consumption Greater than
		Yardsticks in kWh/m <sup>2</sup>	Yardsticks in kWh/m <sup>2</sup>
<b>Churches</b>			
Fossil fuels		80	150
Electricity		10	20
<b>Libraries</b>			
Fossil fuels		150	210
Electricity		50	70
<b>Museums and Art Galleries</b>			
Fossil fuels		130	185
Electricity		90	125

# A CLOSER LOOK AT ENERGY CONSUMPTION

## 7.1 Introduction

Often a fuller understanding of energy use in a building may be useful, for example after the initial measures have been undertaken, if there is a problem, if the building has poor performance or if it has unexpected energy bills. This section outlines techniques which you may find useful.

## 7.2 Monthly energy use

You can ask your supplier for monthly fuel data, or take monthly meter readings yourself.

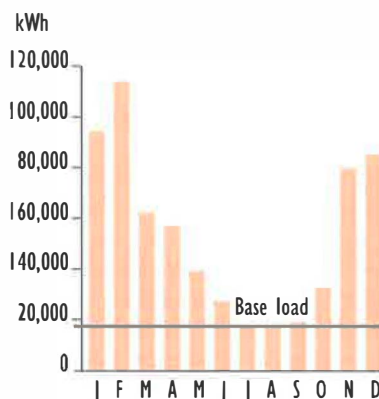
Larger sites have monthly energy bills. By looking at how these vary with the seasons some valuable insights can be obtained. Produce a monthly consumptions bar chart plot for each energy source over a year.

The billing periods should be checked. If they are not regular, some months will appear unrealistically low and others unrealistically high. This is particularly likely in December and January. If this is the case the average daily consumption for each month can be plotted to give more accuracy.

Fossil fuel consumption, used mainly for heating, should reduce greatly in summer - to zero if it is not being used for other services such as hot water or catering.

Electricity consumption should decrease in summer in a building which is not air conditioned, because of lower lighting loads. In an air conditioned building, peaks in spring and autumn may indicate simultaneous heating and cooling.

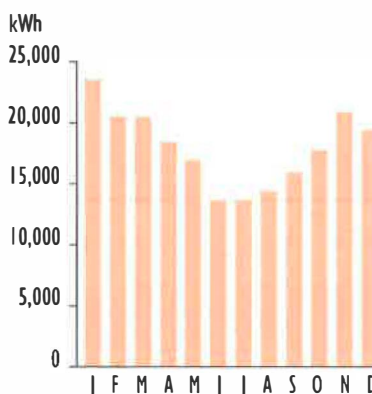
**Example monthly fossil fuel use**



The figure above shows the monthly fossil energy consumption of a fairly efficient building which has a central boiler system for heating and hot water - the summer usage is much lower than winter usage and is at a fairly steady 'base load' level which suggests that the heating is off, though it is useful to confirm this by checking that heating pumps are off, and that pipework used solely for heating is cold.

This graph shows a base load, which helps to identify the hot water load and system losses, and the heating load which depends on the weather.

**Example monthly electricity use**

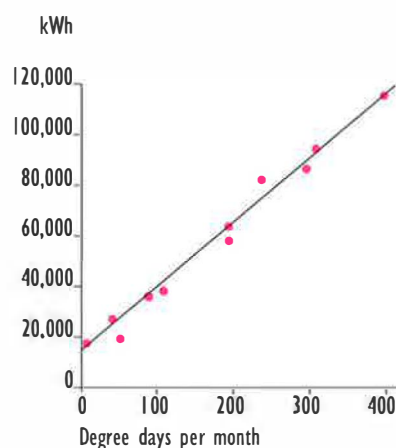


The figure above shows monthly electricity consumption showing a reduction in summer months. This may be due to reduced use of artificial lighting or possibly there is some electric heating in winter.

## 7.3 Relating heating use to weather

A fuel that is mainly used for heating should be used more in colder weather. The coldness of the weather can be expressed by a measure known as degree days. This shows by how much and for how long the outside temperature is below a control temperature (usually 15.5°C). Drawing a graph of fossil fuel consumption against the degree days for each month in the year shows how energy consumption is related to weather. Monthly figures for degree days for different areas of the country are published in the EEO's free bimonthly magazine 'Energy Management' (section 9.4).

**Example monthly heating energy use in a well controlled building**

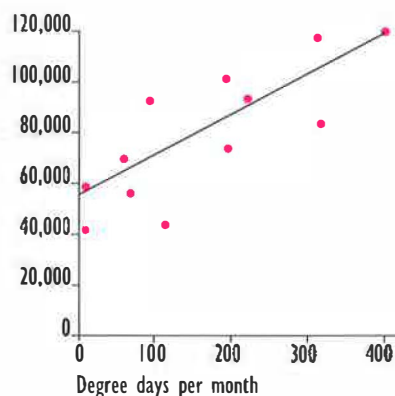


The building represented above has a well controlled heating system shown by the close fit of the points to the straight line. As the weather gets colder the energy used goes up proportionally. For this building the energy consumption falls to a small value in summer (low degree day values) when only hot water is being provided.

A building with better insulation would have a less steep slope because energy consumption in winter would be lower.

### Example monthly heating energy use in a poorly controlled building

kWh



against degree days as shown in section 7.3, and the rest is the energy used for space heating which varies with weather conditions.

The figure above has a large scatter of points indicating a building with poor control. The energy use in the summer months remains higher than in the previous figure, indicating that either heating is being used unnecessarily in the summer or that the boiler and hot water systems have high losses which lead to excessive waste. Some of the energy may also be being used for humidity control.

For further information see:

EEO Fuel Efficiency Booklet 7.  
Degree Days

## 7.4 Adjusting energy use for weather

Once you know how weather conditions affect energy use, it is possible to allow for varying conditions. For example, it is possible to take account of the weather when comparing a building energy performance from year to year. Such comparisons show with greater accuracy the effect of any energy saving measures.

In order to adjust for weather it is necessary to know how much of the fossil energy is used for heating and how much is a steady base load. The base load can be estimated by looking at the monthly consumption of fossil energy as shown in section 7.2 or the graphs of fossil fuel

## CASE STUDIES

This section gives examples of buildings where energy saving measures have been implemented. The use of the Performance Index calculation is also demonstrated, both for assessing how energy efficient a building is, and as a means of evaluating the improvement in energy performance resulting from the implementation of energy saving measures.

### 8.1 The National Museum of Photography, Film & Television, Bradford

The National Museum of Photography, Film & Television is housed in an extensive, six storey building in Bradford city centre. As Britain's national centre for photography, film and television, it houses a wide range of unique modern hi-tech displays and valuable historic exhibits. The attractions

include a five-storey high "IMAX" cinema screen and nineteen major galleries including the Kodak museum which was added in 1989. The Museum has a world wide reputation and attracts more than 750,000 visitors a year.

As in most museums, the key problem is the need to maintain tightly controlled internal environmental conditions, whilst trying to minimise energy consumption and cost. Most of the gallery areas are therefore fully air conditioned, requiring heating, cooling, humidifying and dehumidifying. In this case the problem was compounded by the inheritance of building services designed for a theatre, rather than a museum, which had lain dormant for two decades before being used.

Thus the accomplishment of the building's energy manager of steadily reducing energy consumption in the face of a growth in the size of gallery space, longer opening hours and higher levels of building use is particularly impressive. This has also been achieved without a sizeable capital budget to spend on energy efficiency measures. Very significant improvements have been made to the plant and its control by successively re-investing savings achieved from earlier measures, with close co-operation between curators and estates staff.

To begin the process, £15,000 was spent on new controls for some of the air handling units serving main galleries. This included a small building energy management system (BEMS). Previously the units were incapable of providing dehumidification and automatic air recirculation and had no facility to take advantage of free cooling in cold weather.

Better control through the BEMS saved energy which subsequently paid for the dehumidification equipment essential for meeting the



Energy Performance Assessment

	Treated floor area (m <sup>2</sup> )	Fossil fuel index (kWh/m <sup>2</sup> /yr)	Fossil fuel performance assessment	Electricity index (kWh/m <sup>2</sup> /yr)	Electricity performance assessment
1988	6,038	263	High consumption	283	High consumption
1992	7,556	143	Medium consumption	168	High consumption

tight internal limits required for many of the exhibits.

The next major project was the replacement of tungsten filament lighting on stairs and other non-display areas with compact fluorescent lamps. The installation of 250 compact fluorescents in the foyer and stairs has saved the museum £7,500 each year in reduced energy and maintenance costs with a simple payback period of less than one year.

In parallel with the programme of plant refurbishment and alterations, the energy manager ran an energy awareness campaign including articles in the staff newsletter. He also carried out an analysis of utility usage and costs which led to tariff reductions for both electricity and gas costs. Monitoring and targeting was continual to ensure that energy saving measures achieved the expected cost savings.

As the early measures began to show financial returns, an ongoing programme of energy saving schemes commenced. Some of the major projects are shown below. Many of

these allowed plant to be linked to the BEMS. The BEMS also reduces costs by automatically switching off less important electrical equipment to avoid consuming more power in any half hour period than the limit agreed with the supply company.

Among the measures taken were:

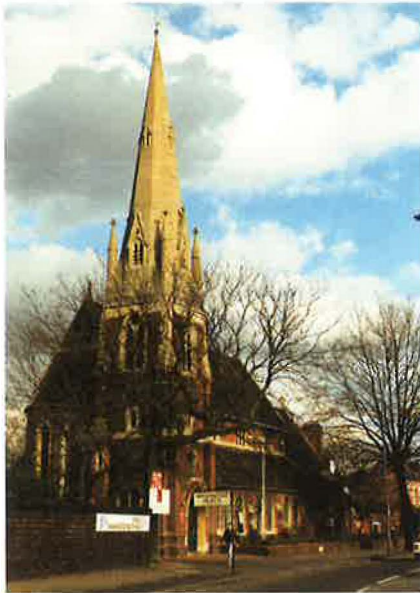
- An electric heating boiler and six point of use water heaters were removed from the Kodak wing and replaced by two 18kW condensing boilers and a hot water storage cylinder. This reduced electrical demand by more than 50 kW: the £8,500 capital bill was recouped in just one year.
- Variable speed drives were fitted to air handling unit fans. These control the fan's speed to meet the required internal conditions. The £4,000 capital cost was recouped in 1.3 years.
- The BEMS was connected to the lighting and display electricity circuits, enabling good control to be achieved. Previously curators spent around one hour at the beginning and the end of each day turning displays on and off. This is now achieved automatically, saving staff time, and reducing the running time of both lights and exhibits.

- The installation of low voltage display lighting in galleries and compact fluorescent lamps in general areas.

As with all museums, close environmental control is essential to protect exhibits. Good conventional controls can achieve this, but using a BEMS brings the added benefit that detailed records of energy consumption data can be logged automatically. This historical data can be used to alert the energy manager to increased consumption for whatever reason, and to set new energy consumption targets. Energy management now has a high priority and the Head of Museum signed up to the Energy Efficiency Office's Making a Corporate Commitment campaign in 1992.

Between 1988 and 1992 the museum reduced gas consumption by a third and electricity consumption by a quarter. In the same period, the museum has grown in size by a quarter (see table on previous page) and has lengthened its opening hours.





## 8.2 St Mark's Church, Birmingham

Built in three stages between 1890 and 1898, St Mark's Church in Washwood Heath, Birmingham, is a brick building with a pitched tile roof and an imposing spire. It has an arched nave, a large windowed chancel and two side aisles, together with a separate small chapel and vestry. The main space is about 10m high at the apex with single leaded light glazing.

At St Mark's a programme of cost effective changes to heating and lighting led to savings in energy costs with increased levels of comfort and convenience. Until recently, the church was heated by eight gas-fired convector heaters which were installed in 1975. By 1989 the system needed a great deal of maintenance, individual heaters were failing and spare parts had become scarce. The heating system was inappropriate for a building which is only intermittently occupied for relatively short periods - a common situation in churches.

The heating system was switched on

at six o'clock on Saturday evening for the Sunday morning service. Weekday use of the heating system had been abandoned. The church took a long time to heat up and was seldom comfortable. Energy was taking up an increasingly large part of the budget.

A new electric radiant heating system was installed which provides heating directly to the occupants of the church rather than heating the air in the building. Radiant heating, whether by gas or electric, is often the most appropriate method of heating buildings like churches where a heavyweight structure is heated intermittently.

The new installation comprises twenty two wall-mounted quartz heaters mounted at high level to minimise their impact on building architecture. The heaters require almost no warm-up period and can thus be used for services throughout the week. Each heater is separately switched so that the number used can be varied with the size of congregation present or with outside weather conditions.

The new radiant system creates more comfortable conditions inside the church than the previous convection system, and achieves them within minutes of being switched on. This should help to increase attendance at the church as the system caters for the higher comfort standards now demanded by church-goers, who are increasingly unwilling to attend unheated churches.

A small instantaneous point-of-use water heater now provides the domestic hot water in the vestry. It has no storage capacity and therefore only heats the water that is actually needed.

Heating bills have been reduced by a third and the church won a Beta Award from the electricity industry in 1992 for the improvements.

As heating elements can generally

be replaced by church staff, maintenance requirements are low, although the quartz elements have a higher failure rate than expected. The system also has an unexpected benefit: with the lights switched off, the heaters provide a cosy and warm red glow which is very suitable for candle-lit services around Christmas. The vicar at St Mark's took the opportunity to refurbish the lighting while the new heating system was being installed.

■ A large number of large tungsten filament lamps in the main part of the church were replaced by tungsten halogen lamps, with some low voltage mini spot lamps to highlight architectural features. Tungsten halogen lamps are more efficient users of energy than the household style lamps they replaced (although they are not as efficient as compact fluorescent lamps).

■ The new lighting system, while giving much improved lighting levels, is split into twelve separate control zones for improved flexibility. It is now possible to control the lighting in relation to the varying attendance, thus providing further economies.

The overall package of improvements to both the heating and lighting systems at St Mark's has significantly reduced annual energy bills even though the church is now heated during weekday services. Better levels of heating and lighting have made a considerable improvement in the surroundings provided for the congregation making it a much more attractive place for worship. St Mark's now enjoys the benefits of higher standards of comfort and lower energy bills.

Because the church has electric heating it is meaningless to compare its performance index in kWh with the yardsticks which are produced for buildings which use fossil fuel for heating. However, an index based on carbon dioxide (CO<sub>2</sub>) emissions (see appendix 1) gives a meaningful comparison.

### Carbon dioxide performance assessment

Floor area = 340 m<sup>2</sup>

Overall Performance index (kg CO <sub>2</sub> per m <sup>2</sup> )	Performance assessment
42	Medium emissions



### 8.3 Leighton Buzzard Library and Arts Centre

Leighton Buzzard Library and Arts Centre officially opened in 1979, and is the leading venue for performing arts, visual arts and literary events in the area. Facilities include a 170 seat theatre, meeting rooms, exhibition areas, a bar and coffee lounge alongside a library of some 70,000 books and records.

The library is situated on the ground and first floors with the arts centre on the second floor. The library is open six days a week and the arts centre holds three or four major events each week.

In the mid 1980's it was clear that the heating was not operating efficiently and Bedfordshire County Council were faced with excessive fuel bills.

The original electric boilers were designed to run at night to take advantage of the cheap off peak electricity tariff. The system incorporated a 4,000 gallon thermal storage vessel in order to achieve this. However, less people attended the centre than expected at the design stage, and so the heat input to the building from visitors during the day was much lower than expected. This meant that the boilers had to operate for significant periods throughout the day, using expensive on-peak electricity.

In 1986 the Energy Management Group of Bedfordshire County Council decided to convert the existing electric heating system to gas. The opportunity was taken to install two highly efficient condensing boilers. Although this increased the capital cost by £8,000, over the alternative of using conventional boilers, it was anticipated that this cost would be recouped through additional energy savings in about two years. After

conversion took place, the resulting energy consumptions were carefully monitored in order to confirm that the savings predicted were actually achieved.

Condensing boilers operate most efficiently when the temperature of the water returning from the heating system to the boiler is low. The original system was designed to operate at low water temperatures and the conversion therefore provided the ideal opportunity for condensing boilers. The boilers achieve a seasonal efficiency of around 90%. The year round domestic hot water load is supplied separately by a gas fired storage water heater in order to maintain high efficiencies in the summer months when the condensing boilers are switched off.

Monitoring has confirmed that a payback period of around 2.5 years has indeed been achieved based on the additional capital cost of the condensing boilers. The annual savings of over £3,200 per annum have therefore fully justified the initial outlay. As a result the building's overall annual energy bill of £25,000 has been reduced by 12%.

Bedfordshire County Council have been sufficiently impressed to install other condensing boilers in old people's homes and now always consider this type of highly efficient heating plant in every possible circumstance.

#### Energy Performance Assessment

Treated floor area = 5,020 m<sup>2</sup>

Fossil fuel index (kWh/m <sup>2</sup> )	Fossil fuel performance assessment	Electricity index (kWh/m <sup>2</sup> )	Electricity performance assessment
86	Low consumption	53	Medium consumption



## ADVICE AND HELP

### 9.1 The Energy Efficiency Office

The Energy Efficiency Office (EEO) is part of the Department of the Environment.

The EEO currently aims to achieve environmental and economic benefits by promoting cost effective energy efficiency measures in the industrial, commercial, domestic and public sectors of the economy by:

- Raising awareness
- Identifying and overcoming barriers to action
- Providing financial incentives where appropriate
- Regulation where necessary
- Providing technical advice.

### 9.2 Best Practice Programme

The EEO's Best Practice programme gathers and disseminates authoritative information on cost effective energy saving measures. The Best Practice programme for buildings is managed on behalf of the EEO by the Building Research Energy Conservation Support Unit (BRECSU) and for industry by the Energy Technology Support Unit (ETSU).

A range of publications is available under the Best Practice programme, normally free of charge. Relevant titles are listed here.

**Energy Consumption Guides** give data on the way energy is currently used in specific building types and for industrial processes, enabling organisations to compare their current energy usage with others in their sector or occupying similar building types. A title available is:

- 19 Energy Efficiency in Offices. A Technical Guide For Owners and Single Tenants.

**Good Practice Guides** give advice on how to implement energy saving measures. A relevant title is:

- 71 Selecting air conditioning systems.

**General Information Leaflets and Reports** also give advice on how to implement energy saving measures. A relevant General Information Leaflet is:

- 1 The success of condensing boilers in non-domestic buildings. A user study.

Information on energy management is contained in these General Information Reports:

- 12 Organisational aspects of energy management
- 13 Reviewing energy management
- 14 Energy management of buildings including a review of some case studies.

**Fuel Efficiency Booklets** are working manuals which provide detailed technical guidance on specific areas of energy use in buildings and industry. Relevant booklets are:

- 1 Energy audits for buildings
- 7 Degree days
- 8 The economic thickness of insulation for hot pipes
- 9 Economic use of electricity in buildings
- 10 Controls and energy savings
- 12 Energy management and good lighting practices.

In addition, a wide range of events is organised to promote the results of the Best Practice programme. These include seminars, workshops and site visits and are targeted at different sectors and professionals.

Details of publications and events can be obtained from:

BRECSU (for buildings)  
Building Research Establishment  
Garston  
Watford WD2 7JR  
Tel: 0923 664258  
Fax: 0923 664097

ETSU (for industrial sectors)  
Harwell  
Didcot  
Oxon OX11 0RA  
Tel: 0235 436747  
Fax: 0235 432923.

### 9.3 Other publications available from BRECSU

Energy Efficient Lighting in Buildings (1992). A THERMIE Maxibrochure.

### 9.4 Free Publications From the EEO

**The Introduction to Energy Efficiency series.** There are 13 Guides in this series, of which this is one:

Catering establishments  
Entertainment buildings  
Factories and warehouses  
Further and higher education  
Health care buildings  
Hotels  
Museums, galleries libraries, and churches  
Offices  
Post offices, banks, building societies and agencies  
Prisons, emergency buildings and courts  
Schools  
Shops and stores  
Sports and recreation centres

Choosing an Energy Efficiency Consultant (EMAS 2)

Practical Energy Saving Guide for Smaller Businesses (ACBE 1)

The above are all available from:  
Department of the Environment  
Blackhorse Rd  
London SE99 6TT  
Tel: 081 691 9000

The 'Energy Management' journal.  
Published bi-monthly and available from the EEO. Tel: 071 276 6200.

## 9.5 Other EEO Programmes

### Making a Corporate Commitment Campaign

The 'Making a Corporate Commitment' campaign seeks board level commitment to energy efficiency. It encourages directors to sign a Declaration of Commitment to responsible energy management, prepare a business plan for energy efficiency and ensure that it becomes an item that is considered regularly by their main board.

#### Publications:

Chairman's Checklist  
Executive Action Plan  
Energy, Environment and Profits - Six case studies on corporate commitment to energy efficiency.

Further information is available from the Campaign Offices on 071 276 4613.

### Energy Management Assistance Scheme

The Energy Management Assistance Scheme may provide support for small and medium sized businesses (up to 500 employees) to employ an energy consultant. This aims to upgrade the expertise in energy efficiency among smaller companies, and tackle the capital priority barrier through financial support.

Further information can be obtained on 071 276 3787.

## 9.6 Sources of Free Advice and Information

### Regional Energy Efficiency Officers

11 Regional Energy Efficiency Officers (REEOs) around the UK can provide copies of all the EEO's literature and give specific advice on:

- opportunities for better energy efficiency in your organisation

- technologies and management techniques you should be thinking about
- appropriate sources of specialist advice and assistance in the private sector
- EEO programmes
- regional energy managers' groups.

REEO Northern Region  
Wellbar House  
Gallowgate  
Newcastle Upon Tyne NE1 4TD  
Tel: 091 201 3343

REEO Yorkshire and Humberside  
City House  
New Station Street  
Leeds LS1 4JD  
Tel: 0532 836 376

REEO North West  
Sunley Tower  
Piccadilly Plaza  
Manchester M1 4BA  
Tel: 061 838 5335

REEO East Midlands  
Cranbrook House  
Cranbrook Street  
Nottingham  
Nottinghamshire NG1 1EY  
Tel: 0602 350 602

REEO West Midlands  
Five Ways Tower  
Frederick Road  
Birmingham B15 1SJ  
Tel: 021 626 2222

REEO Eastern  
Heron House  
49-53 Goldington Road  
Bedford MK40 3LL  
Tel: 0234 276 194

REEO South West  
Tollgate House  
Houlton Street  
Bristol BS2 9DJ  
Tel: 0272 218 665

REEO South East  
Charles House  
Room 565  
375 Kensington High St  
London W14 8QH  
Tel: 071 605 9160

REEO Scotland  
New St Andrews House  
Edinburgh  
Scotland EH1 3TG  
Tel: 031 244 1200

REEO Wales  
Cathays Park  
Cardiff  
Wales CF1 1NQ  
Tel: 0222 823 126

REEO Northern Ireland  
Dept of Economic Development  
Netherleigh House  
Massey Avenue  
Belfast  
N Ireland BT4 2JT  
Tel: 0232 529900.

## 9.7 Other Programmes

### Energy Design Advice Scheme

The Energy Design Advice Scheme is a Department of Trade and Industry discretionary initiative aimed at improving the energy and environmental performance of the building stock by making low energy building design expertise more accessible for the energy efficient design and refurbishment of buildings. The scheme offers support, via a number of Regional Centres, to design teams or clients in the energy aspects of design of new buildings or refurbishment projects over 500m<sup>2</sup> gross area.

Further information can be obtained from the following Regional Centres:

For Scotland  
Tel: 031 228 4414

For South East England  
Tel: 071 916 3891

For Northern England  
Tel: 0742 721 140

For Northern Ireland  
Tel: 0232 364 090.

## EU Programmes

Several EU programmes aimed at demonstrating energy efficiency measures and encouraging energy efficiency R&D. Details change periodically. For further information contact BRECSU for buildings and ETSU for industry.

## 9.8 Other Publications

### Museums and Galleries Commission (M&GC):

1. Museums Environment Energy. M Cassar (ed.) including the following papers:
  - A Survey of Energy Use In Museums and Galleries: A report to the Museums and Galleries Commission. Oreszczyn, Mullany and Riain.
  - The National Museum of Photography, Film and Television, Bradford. An Exercise in Environmental Control, Energy Efficiency and Financial Savings. Whitehouse.
2. Managing Your Museum Environment.
3. Environment Management: Guidelines for Museums and Galleries. M Cassar (ed). Published by Routledge.

The above titles are available from:

Museums & Galleries Commission, Conservation Unit, 16 Queen Anne's Gate, London SW1H 9AA.  
Tel: 071 233 4200.

Heat and Light - A Practical Guide to Energy Conservation in Churches.

Brian Marks and Ian Hanna.  
Published by The Saint Andrews Press, 121 George St, Edinburgh EH2 4YN.  
Tel: 031 225 5722.

### Society, Religion and Technology Project:

Make the Most of It! - A Practical Guide to Energy Conservation in Churches.

Make Even More of It! - A Supplement to 'Make the Most of It!'

Available from:

Society, Religion and Technology Project, Church of Scotland, 121 George Street, Edinburgh EH2 4YN.  
Tel: 031 556 2953.

### Council for the Care of Churches:

Heating Your Churches.

Available from:

Council for the Care of Churches, CIO Publishing, Dean's Yard, London SW1P 3NZ.  
Tel: 071 638 0971.

### Chartered Institution of Building Services Engineers (CIBSE):

CIBSE Applications Manual, AM 5:1991, Energy Audits and Surveys

CIBSE Applications Manual, AM 6:1991, Contract Energy Management

CIBSE Applications Manual, AM3, Condensing Boilers

CIBSE Applications Manual, AM8, Private and Standby Generation of Electricity

CIBSE Code for Interior Lighting (1984)

CIBSE Lighting Guide 3(LG3)(1989). Areas for Visual Display Terminals.

Available from:

CIBSE, 222 Balham High Rd, Balham, London SW12 9BS.  
Tel: 081 675 5211  
Fax: 081 675 5449.

### Heating and Ventilating Contractors Association (HVCA):

Standard Specification for Maintenance of Building Services. Volumes 1 - 5. 1990 - 1992.

Available from:

HVCA Publications, Old Mansion House, Earmont Bridge, Cumbria, CA10 2BX  
Tel: 0768 64771.

## 9.9 Other Useful Addresses

Energy Systems Trade Association Ltd (ESTA)  
PO Box 16, Stroud, Gloucestershire GL6 9YB  
Tel: 0453 886776  
Fax: 0453 885226

Major Energy Users' Council  
10 Audley Road  
London W5 3ET  
Tel: 081 997 2561/3854  
Fax: 081 566 7073.

# APPENDIX 1

## Development of Building Performance Indices (PI)

### Introduction

This section outlines how to calculate environmental and cost indices for the energy used in your buildings. It describes the effect of weather, building occupancy and exposure on the performance of a building, with a method to allow for these factors if required.

Adjustments of the PI for these factors produces a 'Normalised Performance Index' (NPI) which is compatible with earlier versions of this guide. For many purposes, the effect of these factors on performance indices is small enough to be ignored.

### Overall performance indices

Overall performance indices provide a single measure of building performance, and can be expressed in terms of carbon dioxide (CO<sub>2</sub>) emissions or energy cost. Overall energy indices are useful for comparing a stock of buildings or for assessing the performance of buildings with electric heating or combined heat and power (CHP). However, separate fossil fuel and electricity performance indices are more useful to assist in deciding a course of action.

To calculate overall performance indices you need the annual energy use indices as obtained in figure 6.1 and conversion factors for each of the fuels - some of which are given in figures A1.1 and A1.2. The calculation procedure is to enter the kWh/m<sup>2</sup> figure in Column 1, and multiply by the relevant conversion factors in column 2 to get either the kg of CO<sub>2</sub> per m<sup>2</sup> or the cost per m<sup>2</sup> in column 3.

The conversion factors shown are broadly representative of the current fuels used in libraries, museums, galleries and churches and can be used if a consistent set of factors is required. CO<sub>2</sub> factors, particularly for electricity, may vary from this data. Cost factors will also vary over time and as a function of use. Energy unit costs in larger buildings tend to be cheaper than for smaller supplies. You may wish to use your own costs from your own bills instead of those given here.

Overall yardsticks for CO<sub>2</sub> emissions or energy costs can also be calculated, by inserting yardstick energy consumptions (given in figure 6.2) into column 1. These can be compared with the actual index for your building to give an overall assessment. CO<sub>2</sub> and cost yardsticks calculated on the basis that the fossil fuel is gas are presented in figure A1.3.

### Effect of weather on energy use

Weather changes from year to year for a given site cause variations in fossil/heating energy use of typically  $\pm 5\%$  from the average values or  $\pm 10\%$  in more extreme years.

Weather differences across the country cause variation in heating requirements of typically  $\pm 10\%$  from average values and  $\pm 20\%$  in more extreme areas.

The effect on electricity use will be small unless electricity is used for space heating, or in air conditioned buildings where the cooling energy will be higher during a warm summer.

### Exposure

If a building is very exposed (on an exposed hill for example), heating energy increases by 5-10% and likewise a completely protected

building may use 5-10% less. In many cases steps will have been taken on exposed buildings to improve draught sealing which will offset the increase. Electricity use is largely unaffected except in electrically heated buildings.

### Hours that the building is occupied (occupancy)

Occupancy affects buildings' energy use in different ways for different systems. Heating energy in a naturally ventilated heavy building varies very little with occupancy - say 5%. If a building has a light weight structure, or is mechanically ventilated or air conditioned, the heating energy may increase in more direct proportion to the occupied hours, giving 20% variation or more from the typical occupancy.

Figure A1.1

#### CO<sub>2</sub> Performance Index Calculation

	Column 1 Annual energy use kWh/m <sup>2</sup>	Column 2 CO <sub>2</sub> conversion* factors kg/kWh	Column 3 Annual CO <sub>2</sub> emissions kg/m <sup>2</sup>
Gas	<input type="text"/>	x 0.20	<input type="text"/>
Oil	<input type="text"/>	x 0.29	<input type="text"/>
Coal	<input type="text"/>	x 0.32	<input type="text"/>
Electricity	<input type="text"/>	x 0.70	<input type="text"/>
Total CO <sub>2</sub> emissions per m <sup>2</sup>			<input type="text"/>

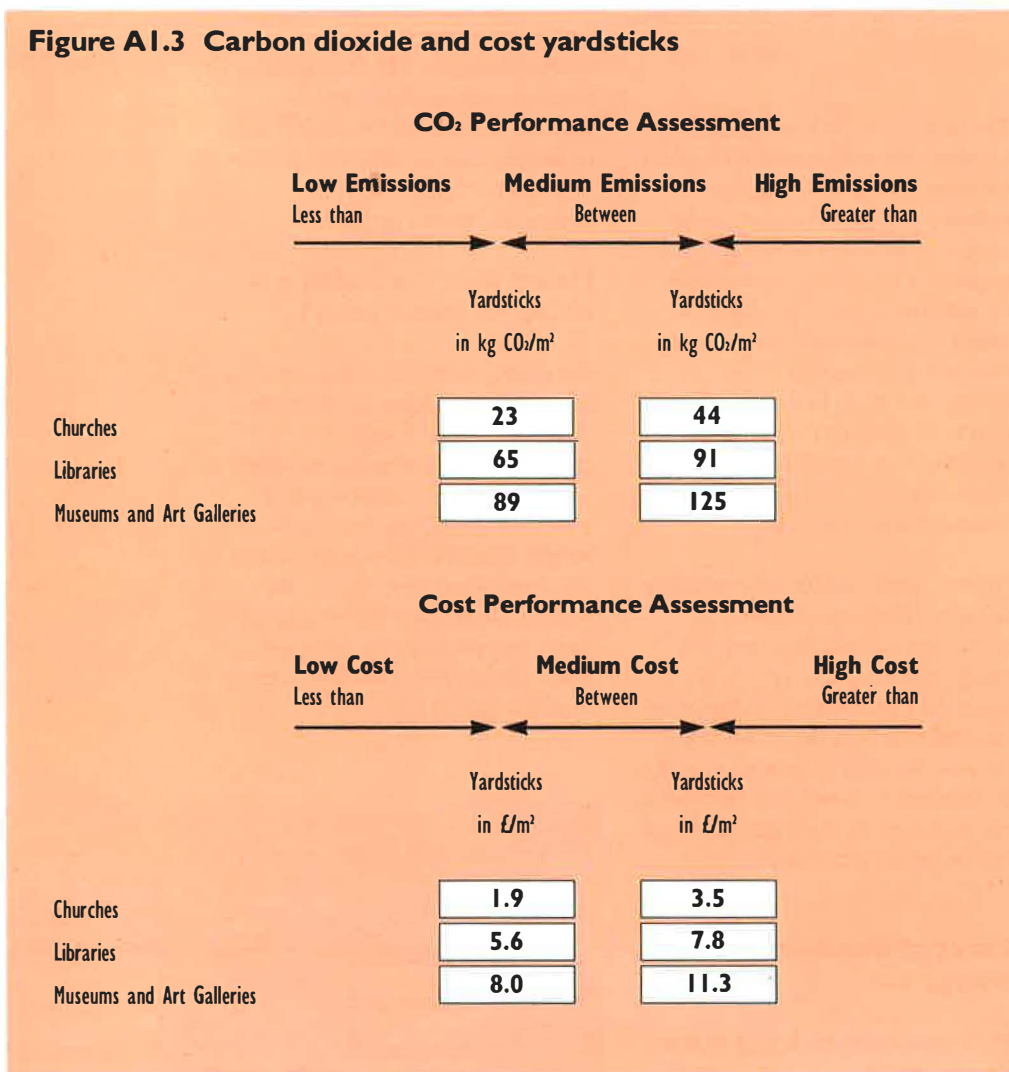
\*typical 1993 emission factors

Figure A1.2

#### Cost Performance Index Calculation

	Column 1 Annual energy use kWh/m <sup>2</sup>	Column 2 Cost conversion factors £/kWh*	Column 3 Annual cost £/m <sup>2</sup>
Gas	<input type="text"/>	x 0.014	<input type="text"/>
Oil	<input type="text"/>	x 0.012	<input type="text"/>
Coal	<input type="text"/>	x 0.009	<input type="text"/>
Electricity	<input type="text"/>	x 0.071	<input type="text"/>
Total energy cost per m <sup>2</sup>			<input type="text"/>

\*typical 1992 prices

**Figure A1.3 Carbon dioxide and cost yardsticks**

CO<sub>2</sub> and cost yardsticks are based on factors given in figures A1.1 and A1.2

Electricity consumption of a badly controlled building will be almost independent of the occupancy, owing to lights and services left on from early morning to last thing at night. But for a well controlled building, both lights and plant may operate in direct proportion to occupancy.

In air conditioned museums and art galleries, services in a large part of the building will be operating for 24 hours per day in order to provide stable environmental conditions for exhibits. A large proportion of the energy use will therefore be unrelated to occupancy.

The yardsticks for churches given in figure 6.2 and figure A1.3 are for those with Sunday services and

limited use during the week. Data is not available to normalise energy consumption for other occupancy patterns in churches.

### Normalised performance indices

It is possible to adjust (normalise) performance indices for weather, exposure and extended occupancy, but care is needed as incorrectly applied adjustments, or adjustments that are too simplistic, may introduce larger errors than the typical variations discussed above. For example, the effect of extended hours of use on energy consumption can easily be exaggerated, making the building performance seem better than is really the case.

Note also that while a normalised performance index is a better measure of a building's efficiency than an unnormalised index, the latter shows the building's actual performance. So a building with a low normalised performance index, but a high performance index before adjustment, is efficient, but since it is still a high user of energy, it may well offer good opportunities for cost effective energy saving.

The worksheet in figure A1.4 can be used to obtain performance indices which are normalised to standard conditions of weather, exposure and occupancy. This is useful if:

- You require normalised performance indices for compatibility with previous work
- Any of the factors cause significant errors (see above sub sections to evaluate this).

A normalised performance index based on overall CO<sub>2</sub> emissions or energy cost is obtained by using figure A1.1 or A1.2 and inserting the normalised performance indices for each fuel into Column 1. If more than one fuel is used for heating, calculate a separate normalised performance index for each fuel first and then use this procedure.

### Performance indices - summary

- Simple performance indices are for initial energy assessments. Separate performance indices are calculated, one for fossil fuels and one for electricity use, and no adjustments are made.
- Overall performance indices, based on carbon dioxide (CO<sub>2</sub>) or cost, are normally used when the energy supply arrangement is not typical or when a number of buildings are to be compared. Also, you may want to know the cost or the CO<sub>2</sub> performance for a single building.
- Normalised performance indices are used when more sensitive comparisons are required and the effect of factors such as weather and occupancy become significant. But if you choose to normalise, be aware of introducing errors.

**Figure A1.4 Normalised Performance Indices calculation**

	Fossil fuel				Total of Fossil	
	Gas	Oil	Other		Fuels	Electricity
Total energy consumption (kWh)	<input type="text"/>	<input type="text"/>	<input type="text"/>	(A)	<input type="text"/>	<input type="text"/>
Space heating energy (kWh)	<input type="text"/>	<input type="text"/>	<input type="text"/>	*(B)	<input type="text"/>	<input type="text"/>
Non space heating energy (kWh)	<input type="text"/>	<input type="text"/>	<input type="text"/>	A-B = (C)	<input type="text"/>	<input type="text"/>
Find the degree days for the energy data year				*(D)	<input type="text"/>	
Weather correction factor = $2462 \div D =$				(E)	<input type="text"/>	
Obtain the exposure factor from below				*(F)	<input type="text"/>	
Obtain occupancy factor for heating energy use from below				*(G)	<input type="text"/>	
Annual heating energy use for standard conditions				BxExFxG = (H)	<input type="text"/>	<input type="text"/>
Obtain occupancy factor for non-heating energy from below				*(K)	<input type="text"/>	
Annual non-heating energy use = $C \times K =$				(L)	<input type="text"/>	<input type="text"/>
Normalised energy use = $H + L =$				kWh (M)	<input type="text"/>	<input type="text"/>
Find floor area				m <sup>2</sup> (N)	<input type="text"/>	<input type="text"/>
Find the Normalised Performance Indices = $M \div N =$				kWh/m <sup>2</sup> (P)	<input type="text"/>	<input type="text"/>

\*Notes:

(B) Estimation of weather-dependent heating energy use is discussed in section 7.

(D) For degree day information, see Fuel Efficiency Booklet 7 - Degree Days

Monthly degree day figures are published in 'Energy Management' (see section 9.4)

(F) Exposure factors from figure A1.5.

(G) and (K) Occupancy factors from figure A1.6.

Occupancy has little effect on energy use in air conditioned museums (see Appendix 1)

Occupancy factors are not available for churches, or for museums or galleries that are open only part of the week or year.

**Figure A1.5 Exposure factor**

	Factor
Sheltered. The building is in a built-up area with other buildings of similar or greater height surrounding it. This would apply to most city centre locations.	1.1
Normal. The building is on level ground in urban or rural surroundings. It would be usual to have some trees or adjacent buildings.	1.0
Exposed. Coastal and hilly sites with little or no adjacent screening.	0.9

**Figure A1.6 Occupancy Factors**

	Factor for heating energy (G)	Factor for non-heating energy (K)
Normal building occupancy: Libraries & museums without air conditioning (5 - 6 days per week, 9 hours per day)	1.00	1.00
Lightweight building Extended occupancy	0.85	0.80
Other buildings Extended occupancy	0.95	0.80

# APPENDIX 2

## Energy Conversion Factors

The unit of energy used in this guide is the kilowatt - hour (kWh). One kilowatt - hour is consumed by a typical one bar electrical fire in one hour. For fuels which are metered in other units, multiply the metered value by the relevant conversion factor from the following table to obtain the value in kWh.

**Figure A2.1 Conversion to kWh**

	<b>kWh conversion</b>
<b>Light Fuel Oil</b>	11.2 kWh/litre
<b>Medium Fuel Oil</b>	11.3 kWh/litre
<b>Heavy Fuel Oil</b>	11.4 kWh/litre
<b>Gas Oil (35 second)</b>	10.8 kWh/litre
<b>Kerosene - burning oil 22 second</b>	10.4 kWh/litre
<b>Electricity</b>	[Metered directly in kWh]
<b>Natural gas</b>	29.31 kWh/therm
<b>Liquid Petroleum Gas (LPG) (Propane)</b>	6.96 kWh/litre
<b>Coal (washed shingles)</b>	7,900 kWh/tonne
<b>Coal (washed smalls)</b>	7,800 kWh/tonne